# Surrey Heath Borough Council Executive 19 March 2024

# Capital Budget 2023/24

# Budget Management report – Quarter 3

| Portfolio Holder:                                                               | Cllr Leanne MacIntyre – Performance and<br>Finance Portfolio    |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------|
| Strategic Director                                                              | Bob Watson - Strategic Director Finance<br>and Customer Service |
| Report Author:                                                                  | Kaha Olad - Capital Finance Business<br>Partner                 |
| Key Decision:<br>Date Portfolio Holder signed off the report<br>Wards Affected: | No<br>26 February 2024<br>All wards                             |

#### Summary and purpose

To provide the Executive with a summary of the Council's progress against the 2023/24 capital programme and budget for the first three quarters of the financial year (FY), the period 1 April 2023 to 31 December 2023.

#### Recommendation

The Executive is advised to RESOLVE that:

- (i) the spend against the approved capital programme for the period 1 April to 31 December 2023 be noted; and
- (ii) the proposed reprofiling of budgets to future years, be noted and provisionally approved.

# 1. Background and Supporting Information

1.1 This is the second monitoring report against the 2023/24 approved capital programme and budget as at the 31 December 2023.

- 1.2 At the end of Quarter 3 the total spend and commitments to spend were £4.105 million against an approved budget of £15.951 million, which amounts to 25.7%.
- 1.3 There is a forecast underspend for the year of **£7.641 million** of which **£7.484 million** will either be profiled into future years or given up and replaced with the revised capital programme approved at Council on 21 February 2024.
- 1.4 Executive is asked to provisionally approve the reprofiled budget, and to note that the revised planned expenditure against the programme for 2023/24 will be **£8.310 million**. Final approval of reprofiling will be determined and requested in the capital outturn report following the end of the financial year.
- 1.5. A summary of the capital programme and expenditure by Service Area is provided in Table 1 below. A detailed breakdown of the 2023/24 capital programme and expenditure is included at Annex A.

|                                      | Total<br>2023/24<br>Programme | Current<br>Spend &<br>Commitments | Forecast<br>Spend | Q3 Forecast<br>Overspend/<br>(Underspend) | Reprofile<br>to Later<br>Years |
|--------------------------------------|-------------------------------|-----------------------------------|-------------------|-------------------------------------------|--------------------------------|
| Service Area                         | £000's                        | £000's                            | £000's            | £000's                                    | £000's                         |
| Property and Economic<br>Development | 9,848                         | 585                               | 2,474             | (7,374)                                   | 7,362                          |
| Environment & Community              | 5,861                         | 3,423                             | 5,654             | (207)                                     | 117                            |
| HR, Performance & Communications     | 151                           | 74                                | 142               | (9)                                       | 0                              |
| Finance & Customer Services          | 28                            | 19                                | 23                | (5)                                       | 5                              |
| Planning                             | 63                            | 4                                 | 17                | (46)                                      | 0                              |
| Grand Total All Capital Schemes      | 15,951                        | 4,105                             | 8,310             | (7,641)                                   | 7,484                          |
|                                      |                               |                                   |                   |                                           |                                |
| Capital Contingency                  | 254                           | 0                                 | 93                | (161)                                     | 0                              |
| Grand Total All Capital Schemes      | 16,205                        | 4,105                             | 8,403             | (7,802)                                   | 7,484                          |

# Table 1 – Capital Programme 2023/24

1.6 The majority of projects to be reprofiled to later years relate to Property and Economic Development initiatives, where it can be seen that of the **£7.484 million** reprofiled, **£7.312 million** relates to just four schemes, as shown in Table 2 below:

| Reprofiled Scheme              | Reprofiled Amount<br>£million |
|--------------------------------|-------------------------------|
| London Road Block              | 3.262                         |
| Property Acquisition Strategy  | 2.343                         |
| Cambridge Square Refurbishment | 1.407                         |
| Ashwood House Public Realm     | 0.300                         |
| Total High Value Reprofiling   | 7.312                         |

- London Road Block £3.262 million the total expenditure required for this
  programme is currently under review, and may result in a further capital bid. Work
  in currently underway to review these schemes. It is likely that the reprofiled
  expenditure and new expenditure will happen over the course of 2024/25 and
  2025/26. This project relates to the acquisitions of sites and demolitions required to
  accumulate and prepare the site for future regeneration. This will be required in
  future years and the reprofiled amount is included in the new capital
  programme.
- Property Acquisition Strategy £2.343 million a scheme on which there has been no expenditure to date, and there are not any potential sites currently identified for purchase in-year. This capital budget was originally agreed in 2017/18 and 2018/19 and is for strategic acquisitions; there is no certainty of when this may be spent. This has not been reprofiled in the new capital programme and is likely to be surrendered. Future acquisitions will be subject to their own independent business case and budget request.
- Cambridge Square Refurbishment £1.407 million this is a scheme agreed prior to the COVID-19 pandemic and was put on hold during the pandemic. The service are currently reviewing the whole scheme. The new capital programme contains budget for works around the town centre regeneration which will include these projects.
- Ashwood House Public Realm £0.300 million this scheme is delayed due to resourcing issues and now requires a new growth bid in 2024/25 due to increased cost of scheme. The new capital programme contains a revised project budget for these regeneration public realm works.
- 1.7 Of the underspend £7.641 million in year, £7.484 million has been reprofiled to future years (as shown above) and the remaining £0.157 million relates underspends on completed schemes surrendered by Services, see Table 3 below:

| Project Code      | Project Names - Class Code - As per<br>CIVICA      | Surrendered<br>Underspend<br>£ million |
|-------------------|----------------------------------------------------|----------------------------------------|
| C0701             | Pennypot Lane                                      | (0.040)                                |
| C1437             | Replacement of Elect Distrib Boards at SHH         | (0.012)                                |
| C2047             | Watchetts & Frimley Gr Rec Ground Tennis & Netball | (0.088)                                |
| C2052             | Frimley Lodge Fitness Trail                        | (0.001)                                |
| C2601             | Herons Court Lake                                  | (0.006)                                |
| C1142             | Xcam 360 imagery from Geoxphere                    | (0.009)                                |
| C2065             | Water Bowser                                       | (0.004)                                |
| Total Surrendered |                                                    |                                        |
| Underspends       |                                                    | (0.159)                                |
| Overspends        |                                                    | 0.002                                  |
| Net Underspends   |                                                    |                                        |
| Surrendered       |                                                    | (0.157)                                |

# Table 3 – Surrendered Scheme Budgets

1.8 The figures above exclude the use of the Capital Contingency. As at 31<sup>st</sup> December 2023 there is planned use of the £254,000 Capital Contingency as follows:

# Table 4 – Capital Contingency

|                                                                                     | £          |
|-------------------------------------------------------------------------------------|------------|
| Capital Contingency Available                                                       | 254,000.00 |
| Use of Capital Contingency:                                                         |            |
| C2071 Power Station Removal from London Road Recreation Ground                      | 7,551.88   |
| Car Parking Urgent Projects Where Insufficient Capital Maintenance Budget Available | 85,371.00  |
| Total Use of Capital Contingency                                                    | 92,922.88  |
| Capital Contingency Not Allocated to Capital Projects                               | 161,077.12 |

1.9 The Capital Maintenance Budget £117,606 has been used to fund approved urgent projects where this has insufficient funds the Capital Contingency Budget has been approved to be used to support the funding. The projects to be funded from the Capital Maintenance Budget are as follows:

# Table 5 – Capital Maintenance Budget

|                                                                               | £       |
|-------------------------------------------------------------------------------|---------|
| Capital Maintenance Budget                                                    | 117,606 |
| Projects to be Funded from Capital Maintenance Budget                         |         |
| C2049 Camberley Bowls Club Forecast Overspend                                 | 15,000  |
| Main Square CP Upgrade Fire Systems                                           | 50,000  |
| 63a High Street Bagshott                                                      | 40,000  |
| Electrical Switch Gear - Main Square Car Park                                 | 85,000  |
| Level 5 Barrier                                                               | 7,577   |
| CIVICA Cash Management upgrade Overspend                                      | 5,400   |
| Total Use of Capital Maintenance Budget                                       | 202,977 |
| Insufficient Capital Maintenance Budget to be Funded from Capital Contingency | 85,371  |

#### 2. Reasons for Recommendation

2.1 It is imperative for strong financial management that the capital budgets are reviewed regularly and reported on a quarterly basis to both the Performance and Finance Scrutiny Committee and the Executive.

#### 3. Proposal and Alternative Options

- 3.1 The Executive is asked to note the report on the 2023/24 Capital Budget for the period 1 April to 31 December 2023.
- 3.2 The Executive is also asked to provisionally agree the reprofiling of budgets to later years, with the proviso that, if required in year, the reprofiled budgets can be adjusted back and reported to Executive in subsequent reports. The final approval will be following year end outturn and after the loading of the new capital programme approved at Council on 21 February 2024.

#### 4. Contribution to the Council's New Strategy

4.1 The budgets agreed at Council on 21 February 2024 are aligned to and support the approved new strategy.

#### 5. Resource Implications

5.1 The original capital programme was set at Council in February 2023 and included budget for new projects and the reprofiling of budgets from prior years to allow projects to complete.

### 6. Section 151 Officer Comments

- 6.1 The Council continues to spend on its capital assets and infrastructure. The yearend position is still fluid due to market conditions, however it is considered that no remedial action needs to be taken at this point in time as a number of projects that currently reporting minimal or no spend at present are still anticipated to complete by the end of the financial year.
- 6.2 There are some major projects in the Property and Economic Development service with significant budgets that are currently under development (for example the London Road site) that will need to have budget profiled to match the expected expenditure; the new capital programme approved at Council on 21 February 2024 includes an element of this reprofiled budget.
- 6.3 As the Council continues with its review of its finances and stabilisation of its processes, the capital programme for the period 2024/25 to 2027/28 was subjected to a full review to determine the validity in the current economic climate and also the deliverability of some of the schemes being reprofiled. This has meant that some schemes as previously proposed have been removed from the programme and replaced with more relevant and updated capital schemes in the programme.
- 6.4 The new programme was approved at Council on 21 February 2024 and will commence in the next financial year. In developing this programme due consideration was given to the budget profile of the projects and ensuring the proposed programme is deliverable in the years it covers.

# 7. Legal and Governance Issues

7.1 The Capital budget is monitored monthly and reported to senior management and discussed with Portfolio Holders by their senior managers; it is also reported to Executive and Performance and Finance Scrutiny Committee quarterly from Quarter 2 onwards.

#### 8. Monitoring Officer Comments:

- 8.1 No further matters arising.
- 9. Other Considerations and Impacts

#### **Environment and Climate Change**

9.1 Details of these are in the individual service areas that the budgets support

#### **Equalities and Human Rights**

9.2 Details of these are in the individual service areas that the budgets support

#### **Risk Management**

- 9.3 Inadequate budget monitoring represents a reputational and financial risk to the Council.
- 9.4 Regular financial monitoring enables risks and budgetary pressures to be highlighted and addressed at an early stage so that mitigating actions can be taken.
- 9.5 All major projects (by value or reputational risk) will have their own risk register and these will feed into the service and corporate risk registers.

#### **Community Engagement**

9.6 Where necessary engagement will be taken through individual service areas the budgets support.